

#### 01.

China's government does not like you. No really, they don't.



02.

Your Chinese counterparties do not like you. No really, they don't.



03.

Your China employees are not China law experts. No really, they aren't.



04.

Owe money to China (maybe). Don't go there.



05.

China Law: what's written may not be real life.



06.

And yet, the laws apply to foreigners. Hard. See Canada.



07.

What's civil here may be criminal there.



08.

Your data is the Chinese Government's data. No really.



09.

Houston Rockets. Groveling backlash?



### THE KEY

## Minimize Your Footprint!



### MAIN OPTIONS FOR CHINA

WFOE

JOINT VENTURE

CONTRACT



### WFOEs



Is it even legal?

\_\_

Is it even necessary?



### WFOE PROS AND CONS

Pro: No Partner

Con: No Partner

Expensive and difficult to form AND to operate

May not be legal



### JOINT VENTURES



Is it even legal?

\_\_

Is it even necessary?



### JOINT VENTURE PROS

Cost and risk sharing.

Quick and sometimes cheap access to facilities/contacts/skills.



### JOINT VENTURE CONS

Their Field and Their Rules

Same Bed, Different Dreams

What can you do for me TODAY?

Meet your future competitor



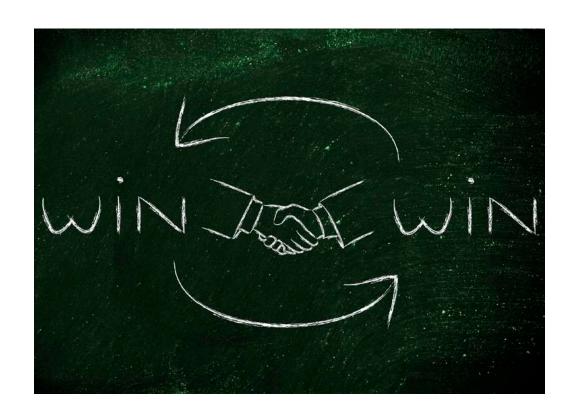
## JV ISSUES

Control

Intellectual Property

Assets—Check Them





## JOINT VENTURES

Control is always critical, yet nearly always illusory.



### REPRESENTATIVE OFFICE

No employees

No money

Taxes



### CONTRACTS

Lowest Risk. By Far.

Lowest Reward. Really?



### WHY BOTHER WITH A CONTRACT?







Clarity

Enforcement

Prevention



#### WHY BOTHER WITH A CONTRACT?

What about corruption?



### THE GOOD CONTRACT: GUIDELINES

In writing

One language

Excruciating detail

Sealed



### THE GOOD CONTRACT







LIQUIDATED DAMAGES

DISPUTE RESOLUTION



#### LITIGATING OUTSIDE CHINA

Chinese courts are NOT obligated to enforce U.S. judgments...

and they don't.





### LITIGATING OUTSIDE CHINA (2)



Chinese courts ARE obligated to enforce Spanish judgments...

and they don't.



### LITIGATING IN CHINA

China jurisdiction

China law

Chinese language



#### LICENSING AGREEMENTS

Upfront/royalties

\_\_\_

Register with the proper government agency





#### DISTRIBUTION AGREEMENTS

Similar to the U.S.

\_\_\_

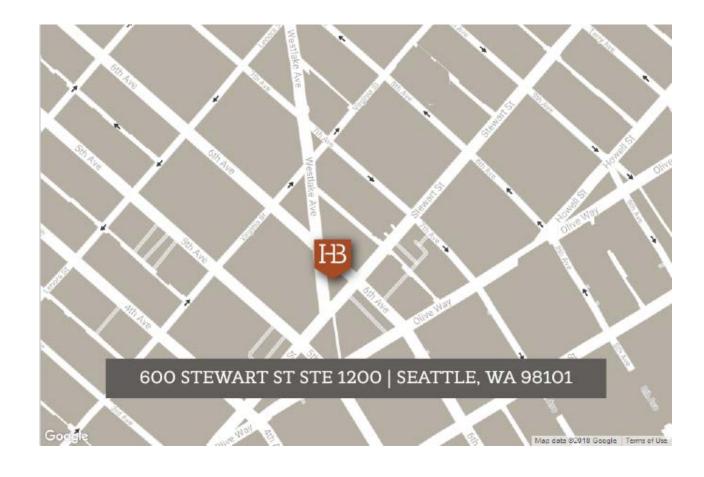
Make sure you can terminate for bad performance





# Be careful out there.





### THANK YOU!



Dan Harris

Harris Bricken

dan@harrisbricken.com

(206) 224-5657

USA | China | Spain