THE POWER OF BEING UNDERSTOOD

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MANUFACTURING CHALLENGES REMAIN AMID ECONOMIC DECELERATION

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US Economic Outlook - Good, Bad and Ugly

Primary Themes

- Growth Deceleration
 - Base case 1.8% growth in 2019
 - Consumer propping up economy: 5.5% in Q3'19
 - Growth peaked Q3'18
 - Private fixed investment -1.5% in Q3'19
- GDP Decelerating toward
 1.5% in 2020
 - Recession risk rising: 2H'20
 - Recession probability ~25%

- Employment growth slowing
 - Solid but slowing
 - Wage gains supportive of consumer spending
- Uneven Economic Growth
 - Rural vs. Urban
- Risks to the Economic Outlook
 - Trade War
 - Corporate debt levels
 - Slowing global growth



Production and Manufacturing

Noticeable deceleration in U.S. & global manufacturing

Global manufacturing continues to ease

70% of G20 countries have PMI's below 50 as of November

Auto production, sales easing

- Tariffs remain a possibility
 - Equal to \$100 billion tax hike
 - ~\$10,000 increase
 - NAFTA ratification likely

US ISM Manufacturing Index in contraction

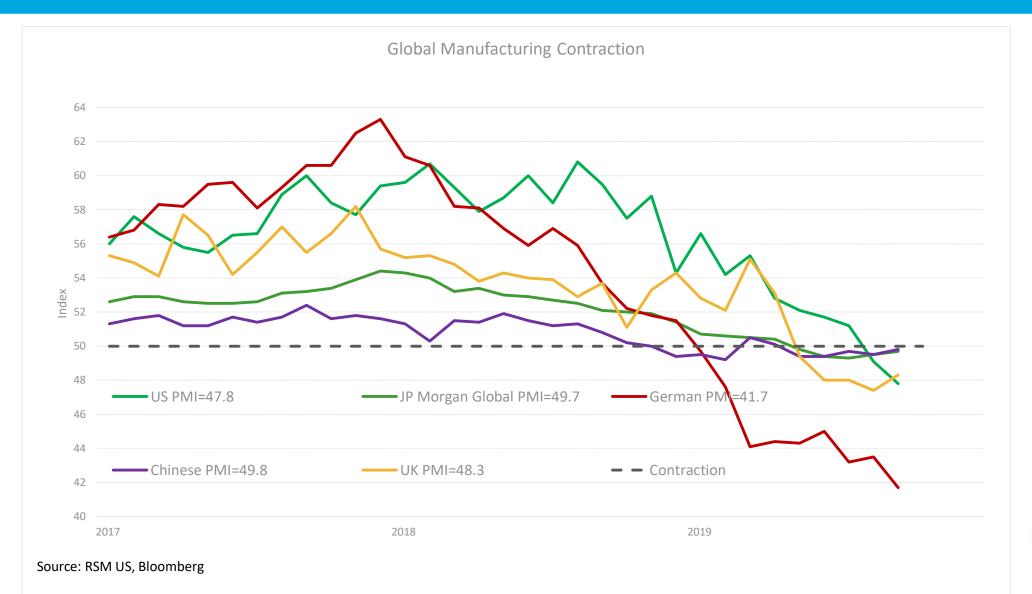
- Manufacturing minus 1.5 percent year-over-year
- Durables minus 2 percent year-over-year
- Softer global and domestic demand
- Collateral damage linked to U.S.-China trade spat

RSM Manufacturing Outlook

Shows signs of challenges ahead

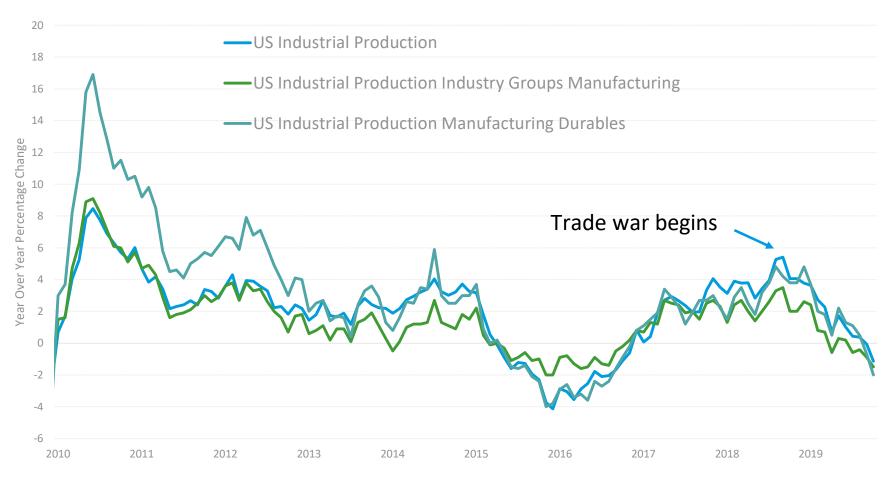


Global Manufacturing: Challenges Remain





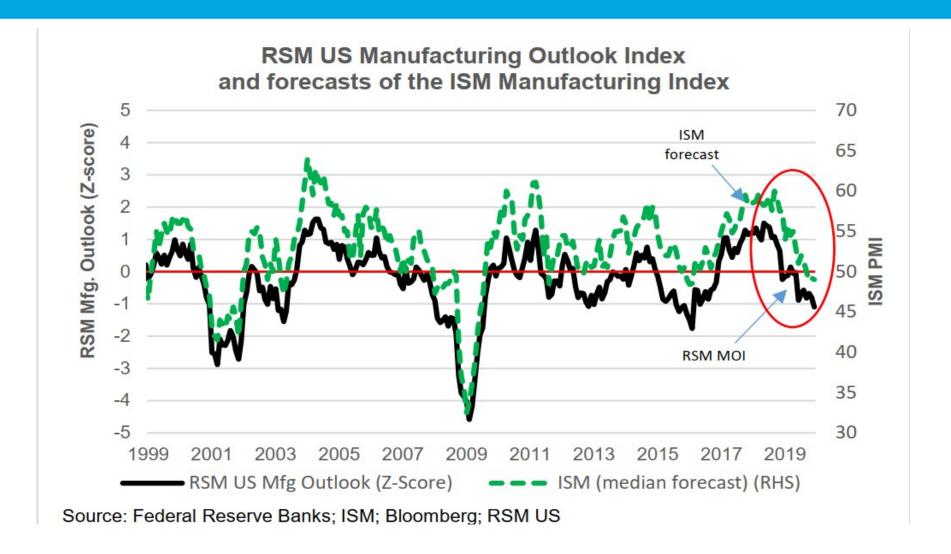
Manufacturing: Contracting



Source: RSM US, Bloomberg



RSM Manufacturing Index: US Manufacturing Contraction





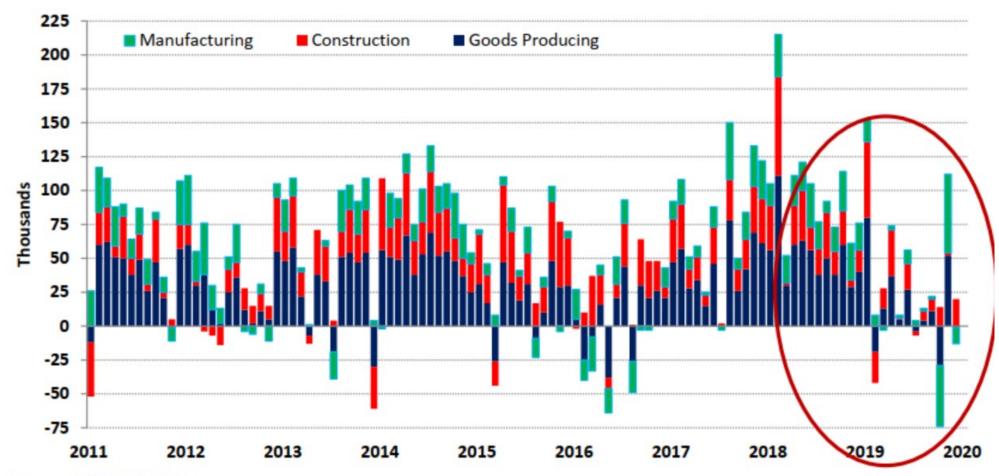
US Economic Outlook: Labor Market - The Good

US Labor Market Outlook: Robust

- Three-month average 167k (vs 211k last year)
 - Hiring slowing to 100K by early 2020, then 50K by election day 2020
- Unemployment rate: 3.5%
- Wages: 2.83% three-month average annualized earnings
 - Demographics understate wage growth
 - Wages <3% year-over-year
 - Likely understated due to demographics, benefits increases
- Rebound in prime-aged workers
 - >80% of prime aged workers 25-54 at work; women outnumber men
- Tight labor market remains the major challenge for RSM middle market clients



US Employment: Manufacturing Employment

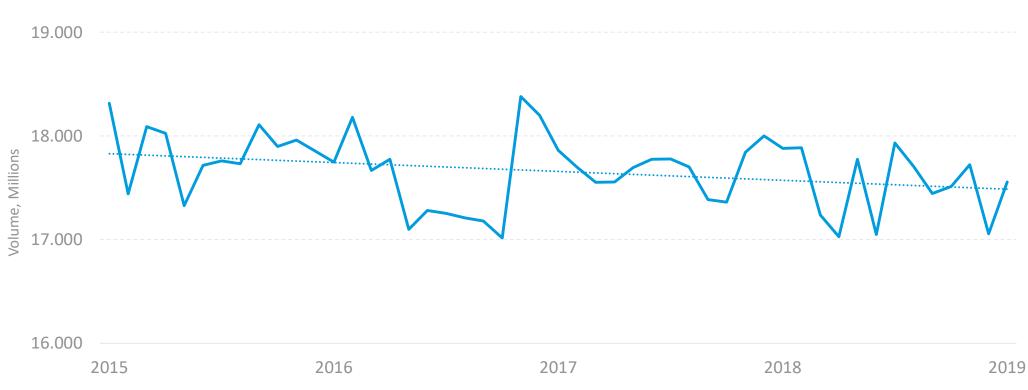


Source: RSM US, BLS



Domestic Auto Sales: Have We Peaked?

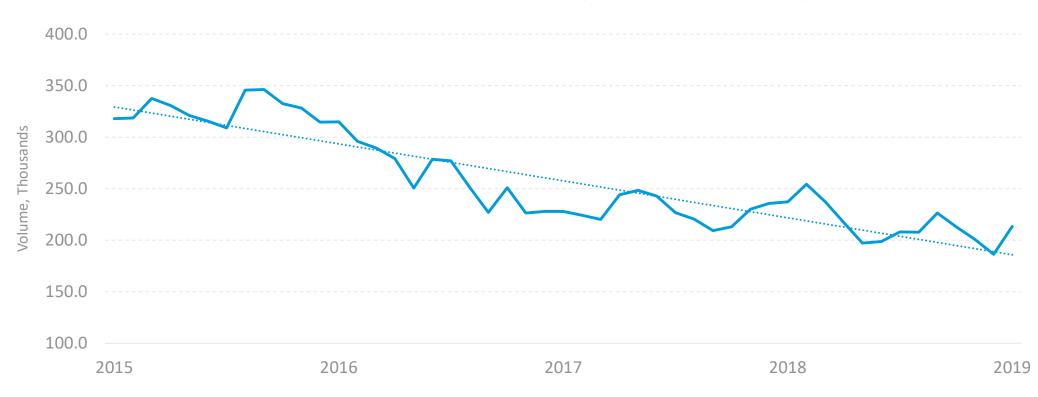






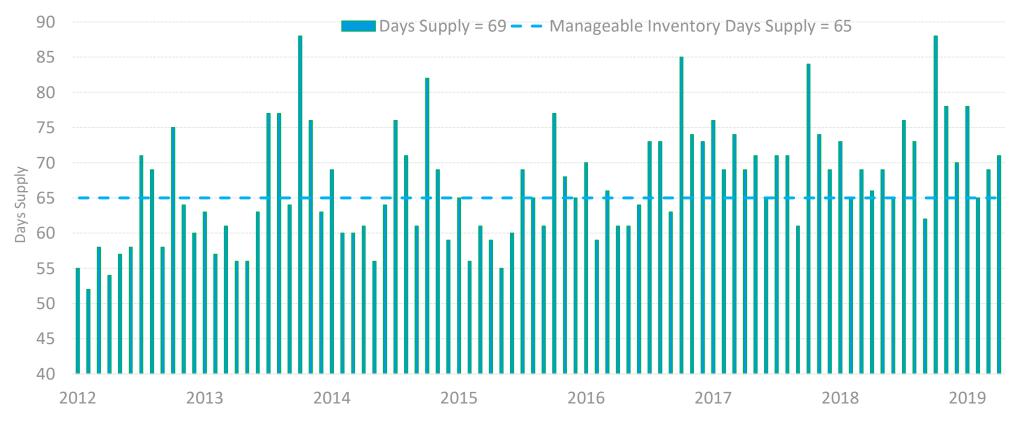
Domestic Auto Production: Steady Decline

Domestic Auto Production (Units Per Month)





Auto Inventories: Remain Bloated

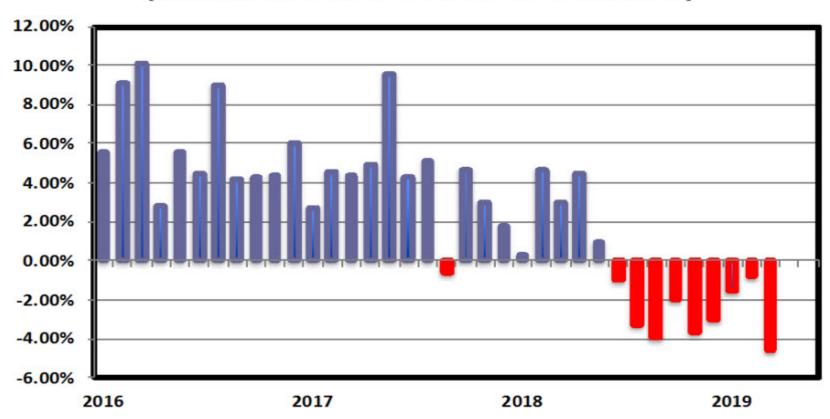


Source: RSM US, Bloomberg



CA Ports Traffic

YoY Change In Goods Movement: CA Ports (%, SA, TEU's, Oct 2016 to Oct 2019)

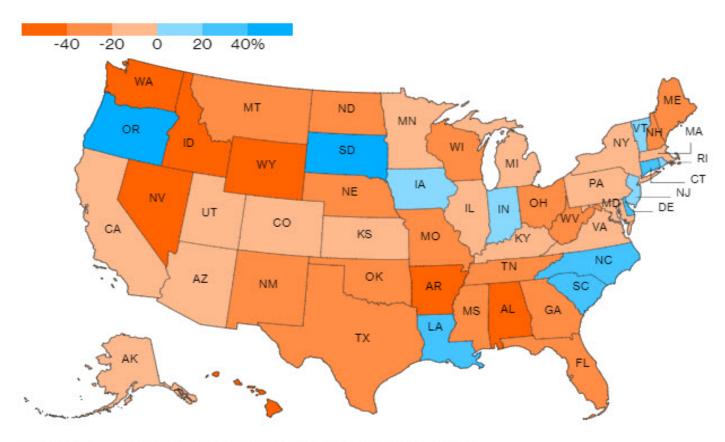




Trade War Impact

State Exports to China

Percentage change for all merchandise, YTD Sept. 2019 from YTD Sept. 2018



Sources: U.S. Commerce Department, U.S.-China Business Council

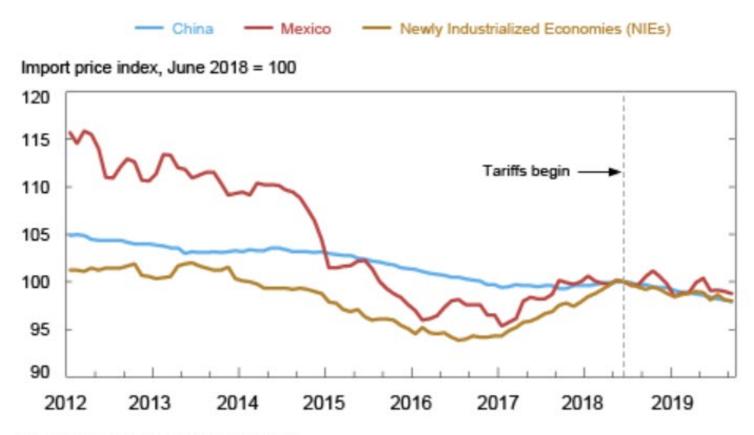


Q: Who Pays for the Tariffs?

A: There is no evidence that Chinese exporters have absorbed the tariffs by lowering their prices since the imposition of the tariffs

Importer raises price of imported goods by \$15.6 billion Price Passthrough Tariffs imposed in Manufacturer raises early 2018 Tax Revenue price of finished goods Stream by \$15.6 billion [Note: Exporter Importers have or cuts wages/jobs prices did not paid \$15.6bn to absorb the cost of U.S. Customs & the tariffs; Consumer pays Border therefore the tariffs additional \$15.6 billion \$15.6 billion Protections were completely transfer payment for finished good either from U.S. consumer passed through by directly or indirectly to government the importers.] through lower wages and loss of jobs, and higher inflation and interest rate payments ©2015 RSM US LLP. All Rights Reserved

Import Prices Unaffected by Tariffs



Source: U.S. Bureau of Economic Analysis.

Note: The NIEs comprise South Korea, Taiwan, Singapore, and Hong Kong.



Wisconsin Impact

Direct Impact

- Jobs at stake: 800,000 supported by global trade
- Wisconsin exports targeted by retaliatory tariffs: \$1.5 billion
- U.S. imposed \$250 billion in tariffs on imported Chinese products
- China retaliated with \$110 billion in tariffs against American-made products
 - Computed Tomography Apparatus: \$97,627,951
 - 2. Fire Fighting Vehicles: \$69,039,609
 - 3. Whey & Modified Whey: \$47,018,353
 - 4. Kidney Beans & White Pea Beans, Dried Shelled: \$21,750,119
 - 5. Cranberry Juice Not Fortified Unfermented No Spirit: \$15,506,116
 - 6. Pipe Etc, Stainless Steel: \$9,985,046

(Source: US Chamber of Commerce)



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